

# Healthcare financing reforms – the international scene

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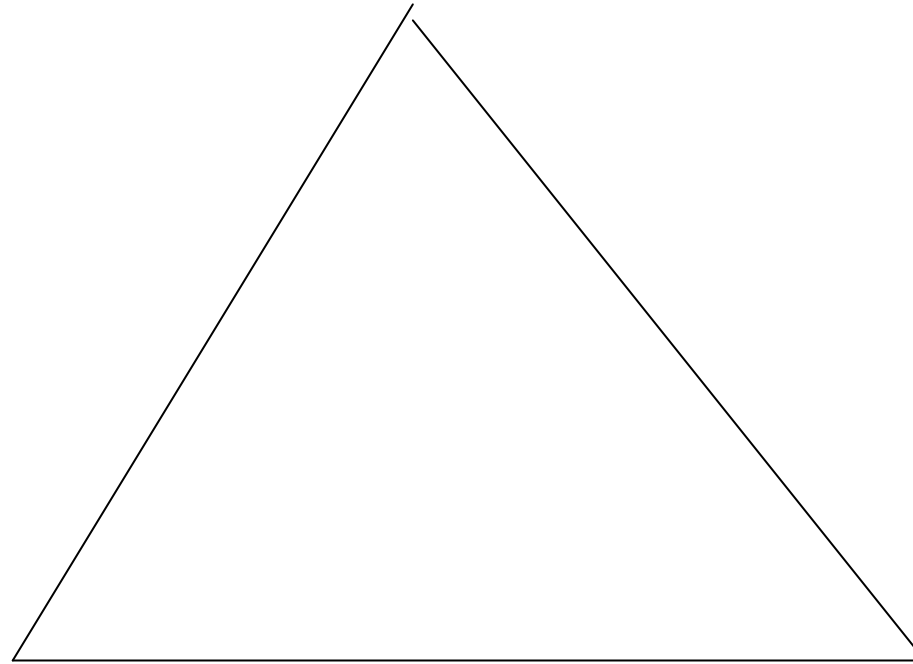
FG Management im Gesundheitswesen, Technische Universität Berlin  
(WHO Collaborating Centre for Health Systems Research and Management)

&

European Observatory on Health Systems and Policies

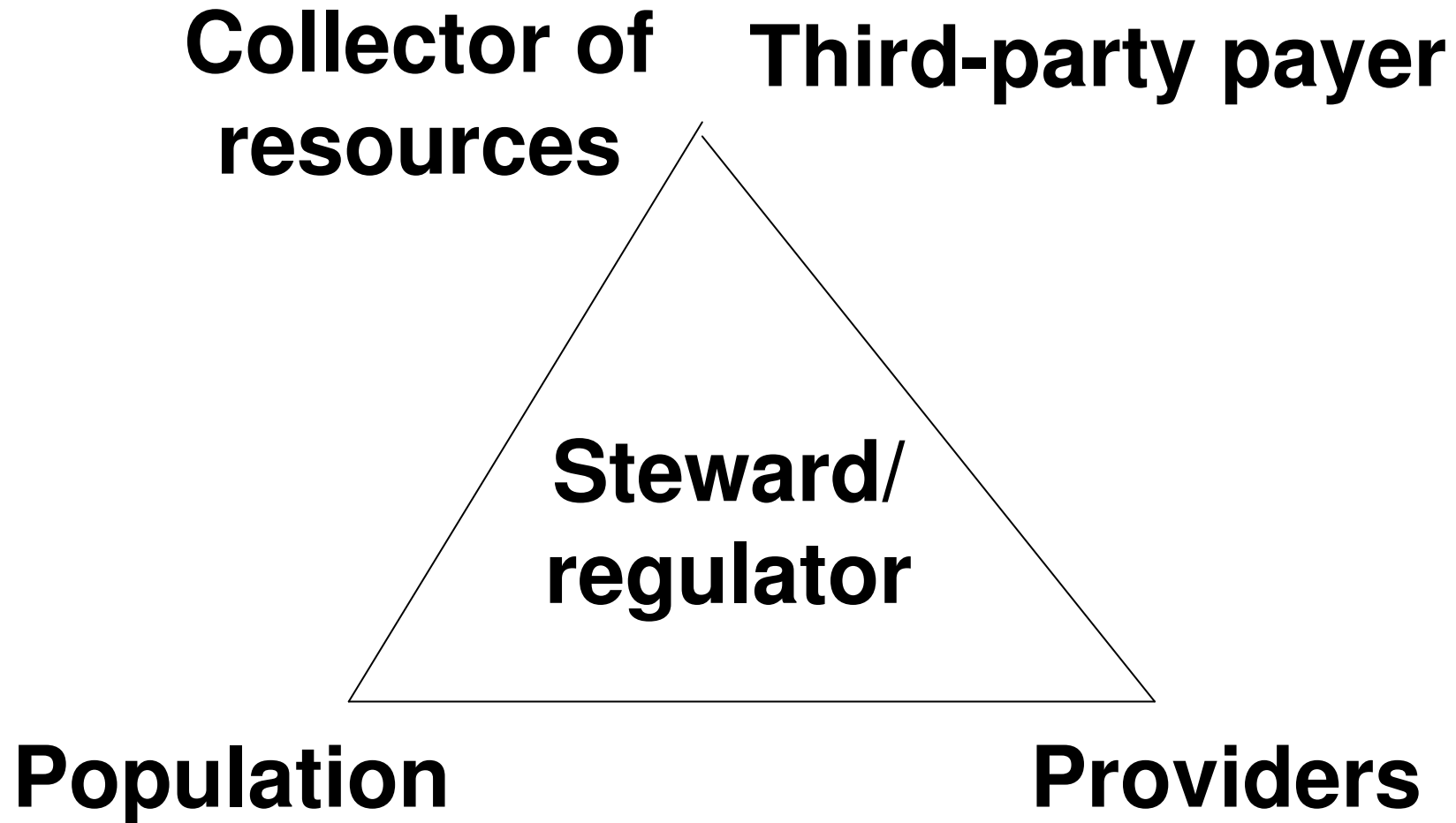


# Third-party Payer



**Population**

**Providers**



# Resource pooling & allocation

**Collector of resources** → **Third-party payer**

**Mobilizing resources/  
funding**

**Steward/  
regulator**  
**Regulation**

**Purchasing  
(via contracts)/  
financing  
providers**

**Population  
Coverage:**  
**Who? What?**  
**How much?**

**Access to Providers**  
**and provision of services**

**Functions**

# Resource pooling & allocation

Collector of resources → **Third-party payer**

**Income-dependent contributions & sickness funds = Social Health Insurance system**

**Mobilizing resources/funding**

**Taxes & governments/ health authorities = tax-funded system (NHS)**

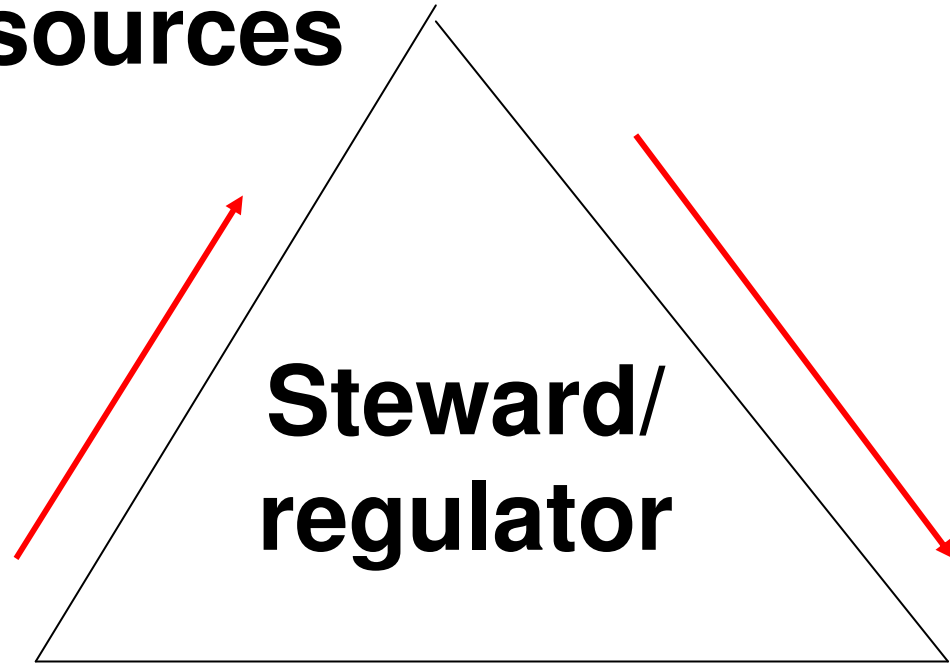
**Population Coverage**

**Risk-related premia & private insurers = Voluntary Health Insurance system**

**Who? What? How much?**

# System typology

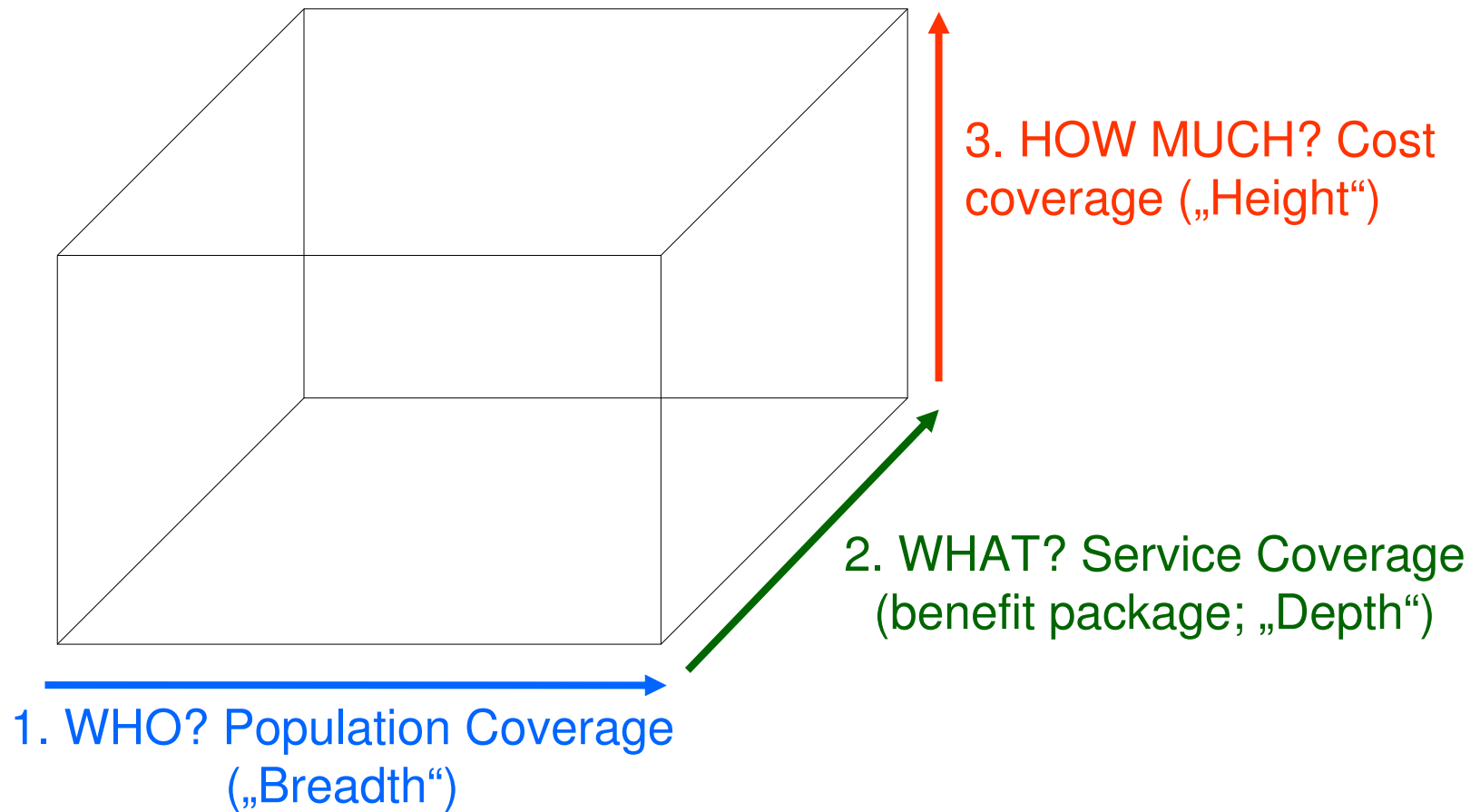
**Collector of resources → Third-party payer**

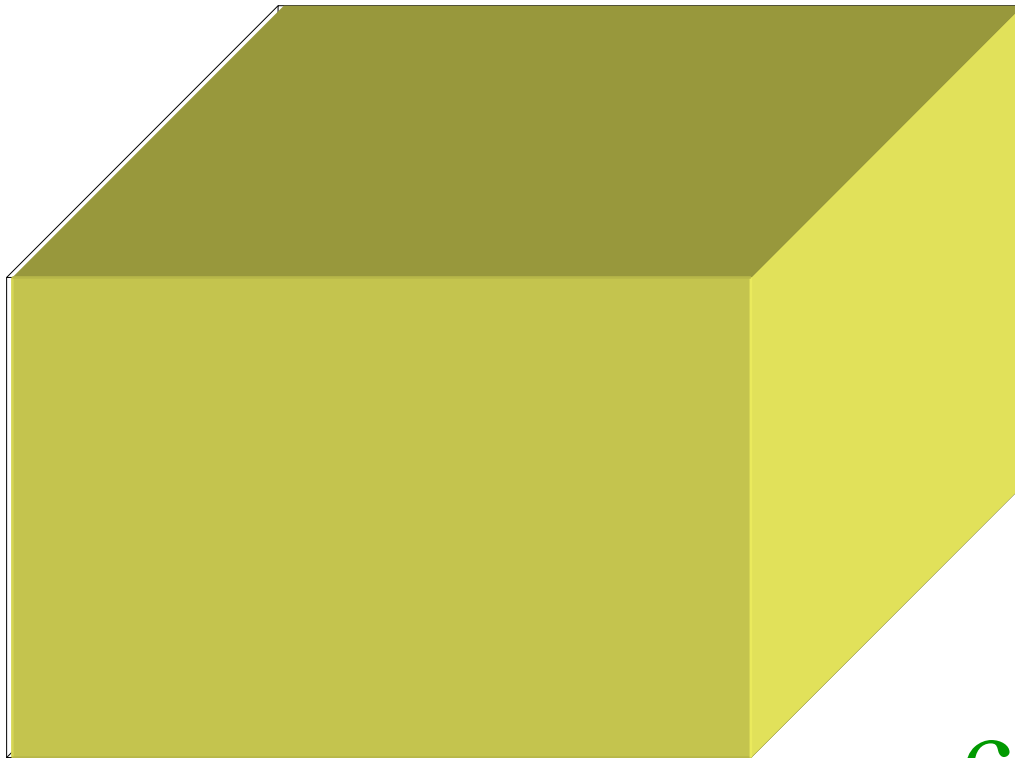


**Population**  
**Coverage:**  
**Who? What?**  
**How much?**

**Providers**

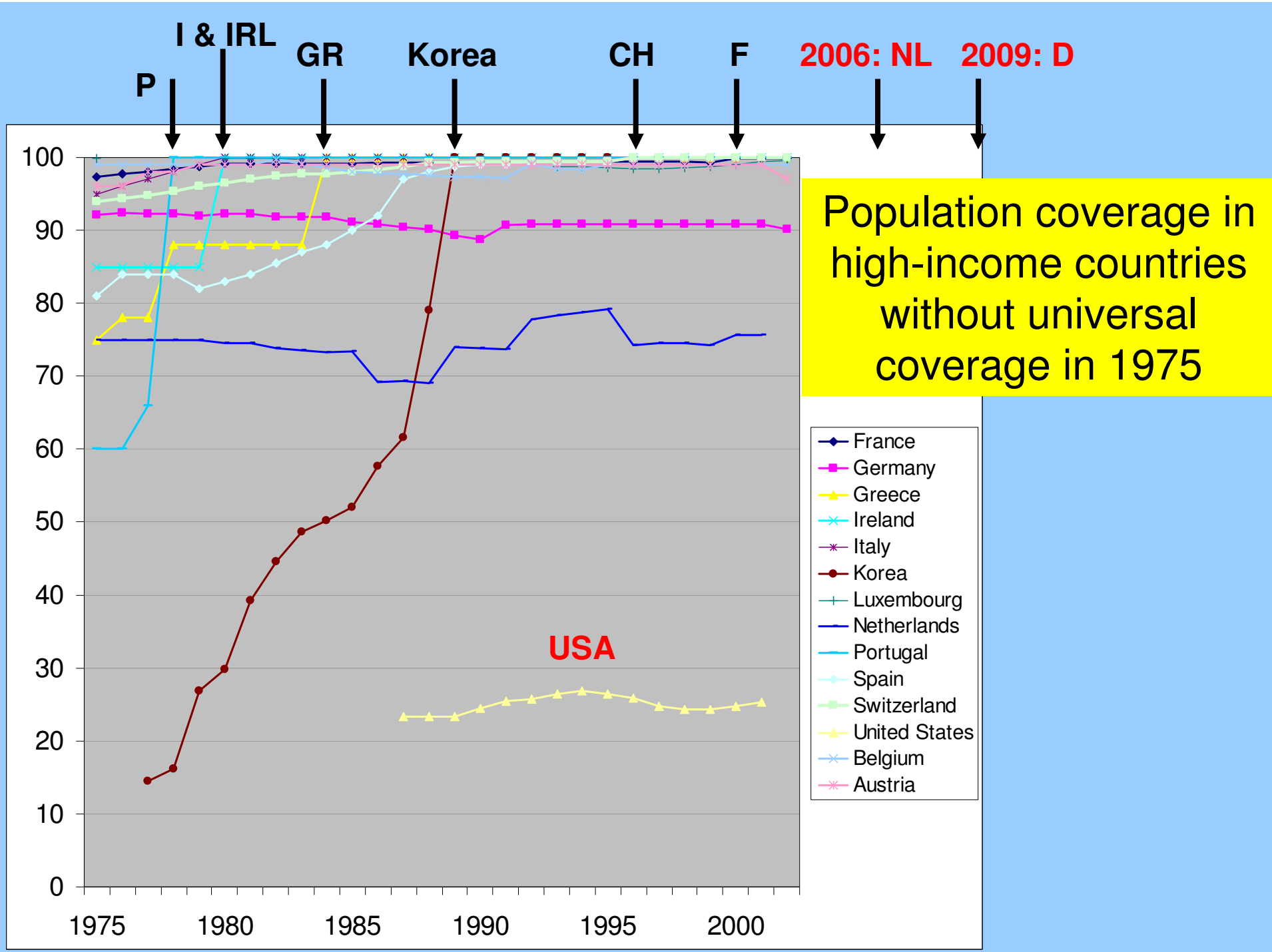
# The three dimensions of coverage decisions





NHS-  
principles:  
„Universal,  
comprehensive,  
free at the point of service“





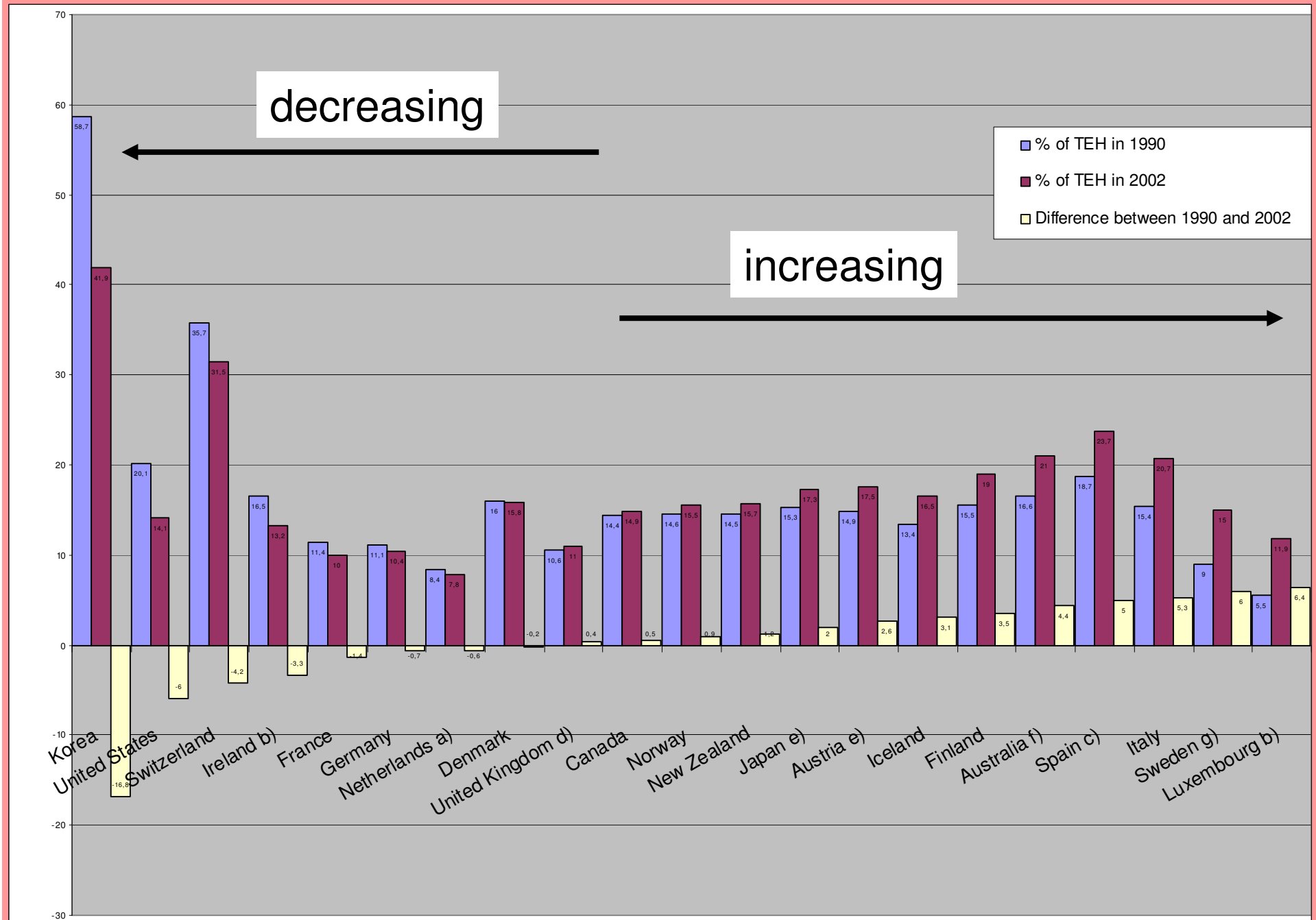
# Covered benefits (benefit package)

- implicit expansion (new technologies)
- explicit expansion (long-term care in Austria, Germany, Japan ...; dental care in Spanish regions ...; ambulatory services in Singapore)
- (attempts to) limitations due to exclusion of service categories (dental care, cosmetic surgery ...) and, more importantly, introduction of Health Technology Assessment

# Out of pocket payments – sometimes referred to as user charges:

1. Full cost charging for, e.g., OTC medicines (*second dimension of coverage*)
2. Insurance schemes often require part-payments (known as cost sharing) in the form of co-payments, co-insurance and deductibles (*third dimension of coverage*)
3. Informal (under the counter) payments are commonplace in Eastern Europe and LMIC

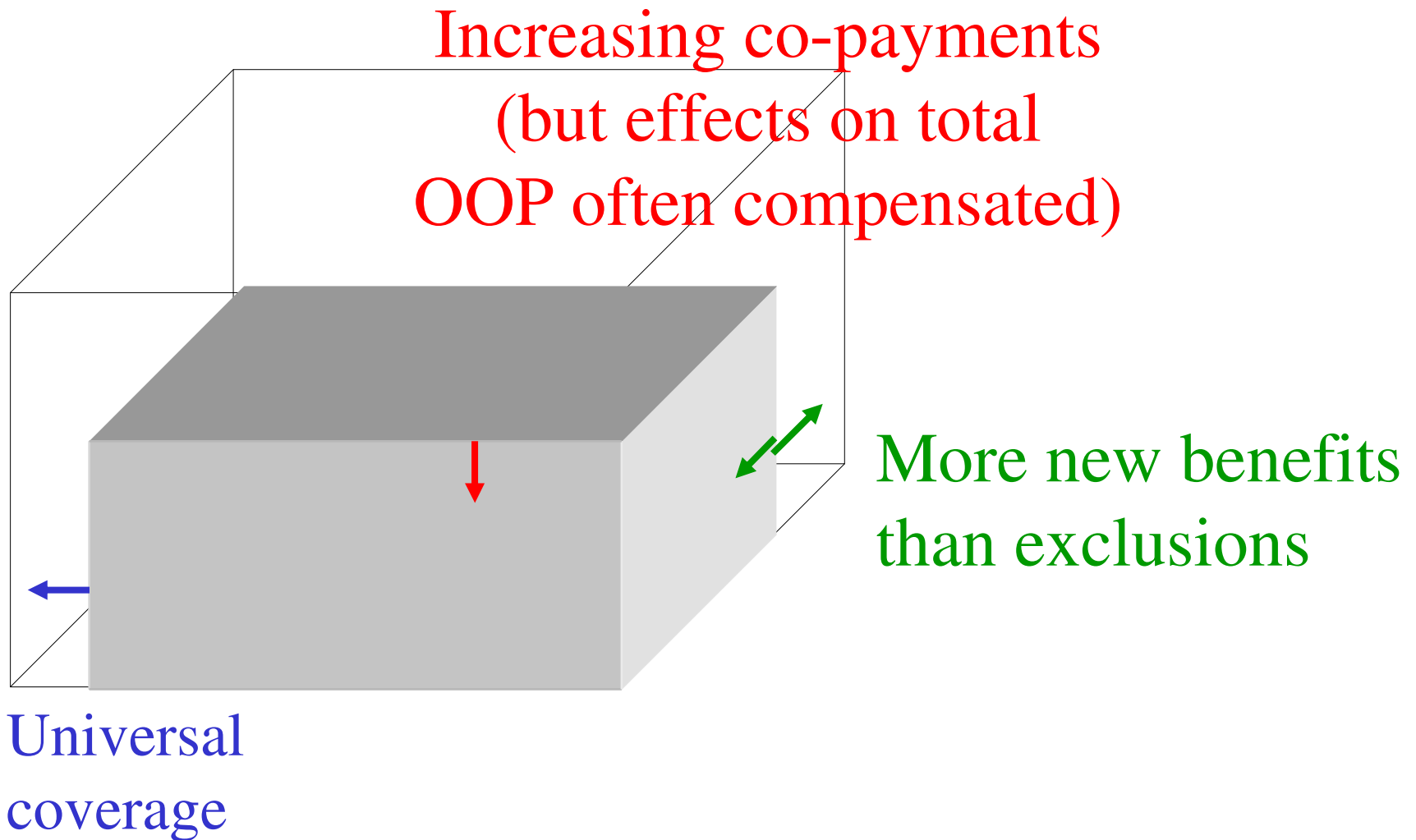
# Out-of-pocket: a mixed picture



Reduced rates or exemptions commonly relate to one or more of the following:

- **clinical condition** – diabetics in Sweden, pregnant women in the UK and people with specified chronic illnesses in Ireland, Finland, Spain and the UK
- **level of income** – all those with low incomes in Austria, Belgium, Germany, Ireland and the UK and older people with low income in Greece
- **age** – older people in Belgium, Ireland, Korea, Japan, Spain and the UK and children and adolescents in many countries, e.g. in Germany, Japan and the UK
- **type of drug** – drugs for chronic illnesses in Portugal, drugs for life-threatening illnesses in Belgium, both types of drug in Greece and effective drugs in France

# Reform trends I



**Collector of resources → Third-party payer**

**Mobilizing resources/  
funding**

**Steward/  
regulator**

**Population**

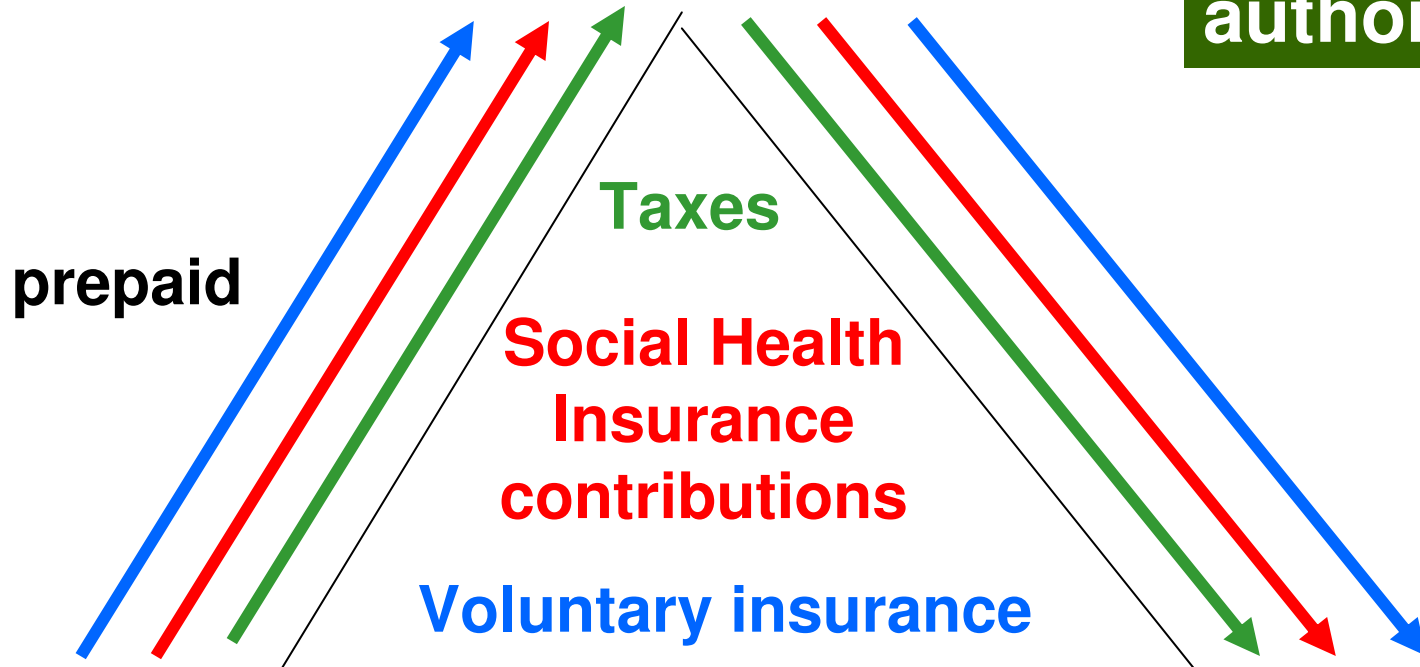
**Providers**

sickness funds

private insurers

**Third-party Payer**

health  
authorities



**Population**

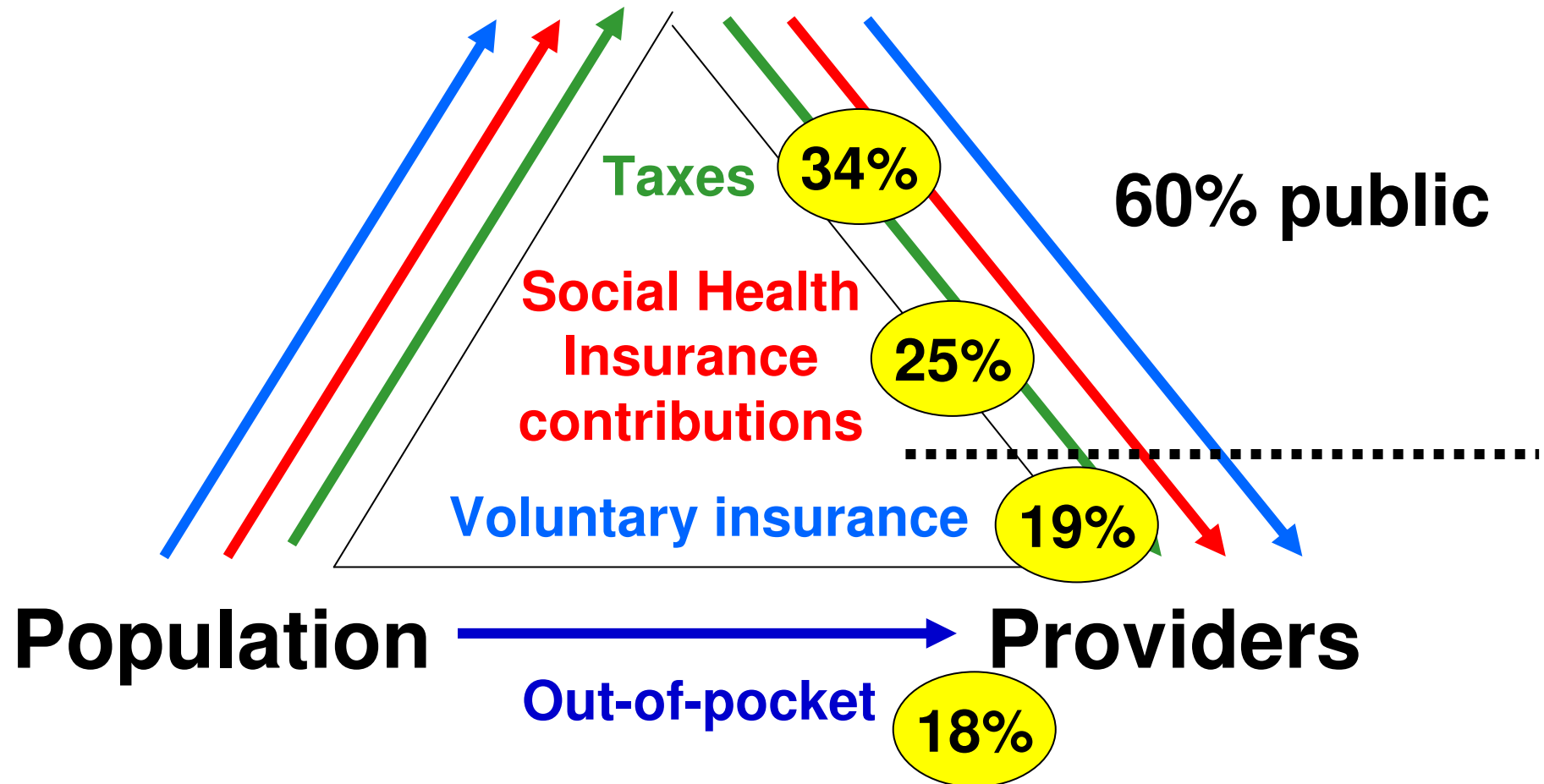


**Providers**

Out-of-pocket

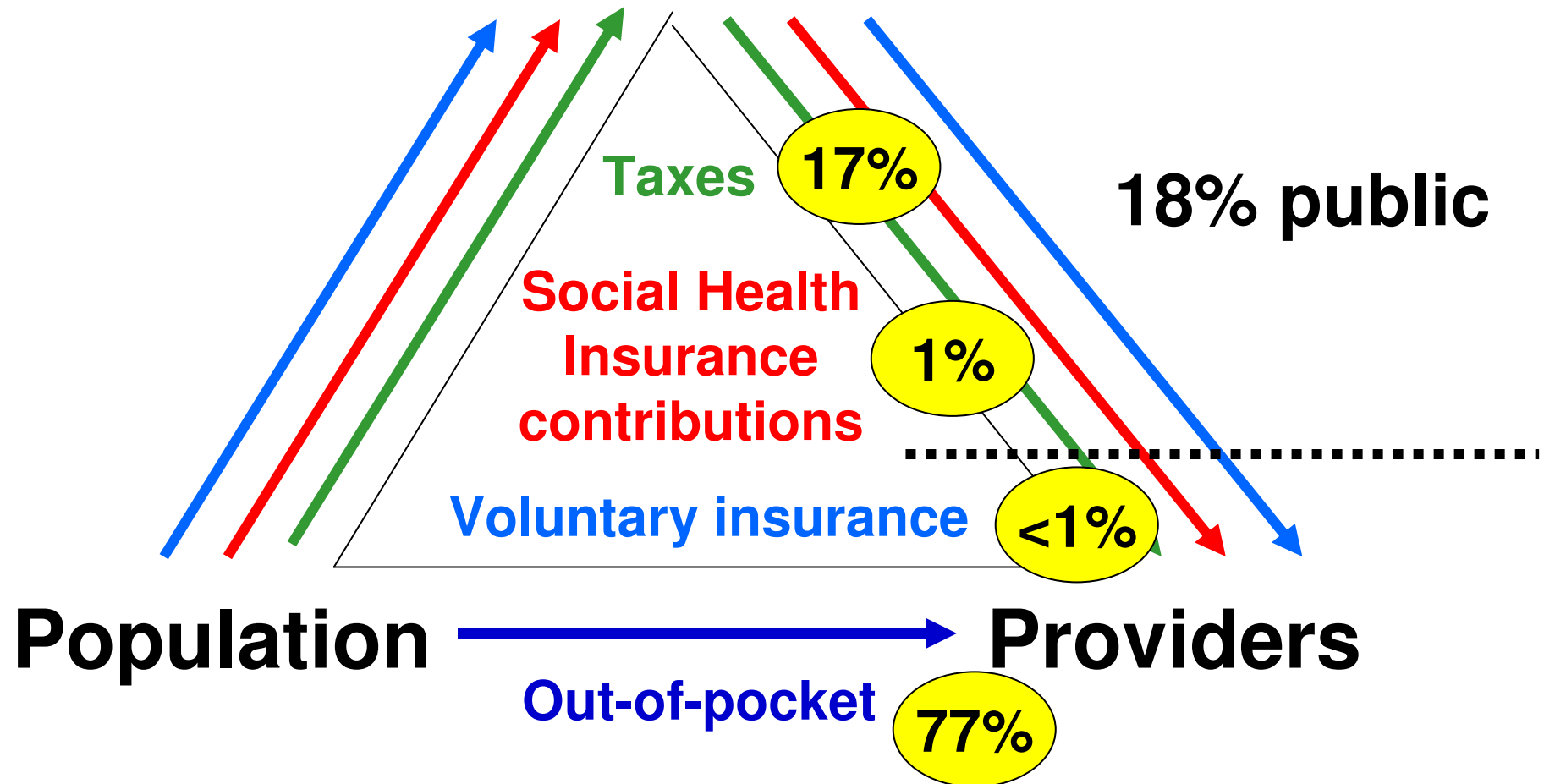


# Third-party Payer



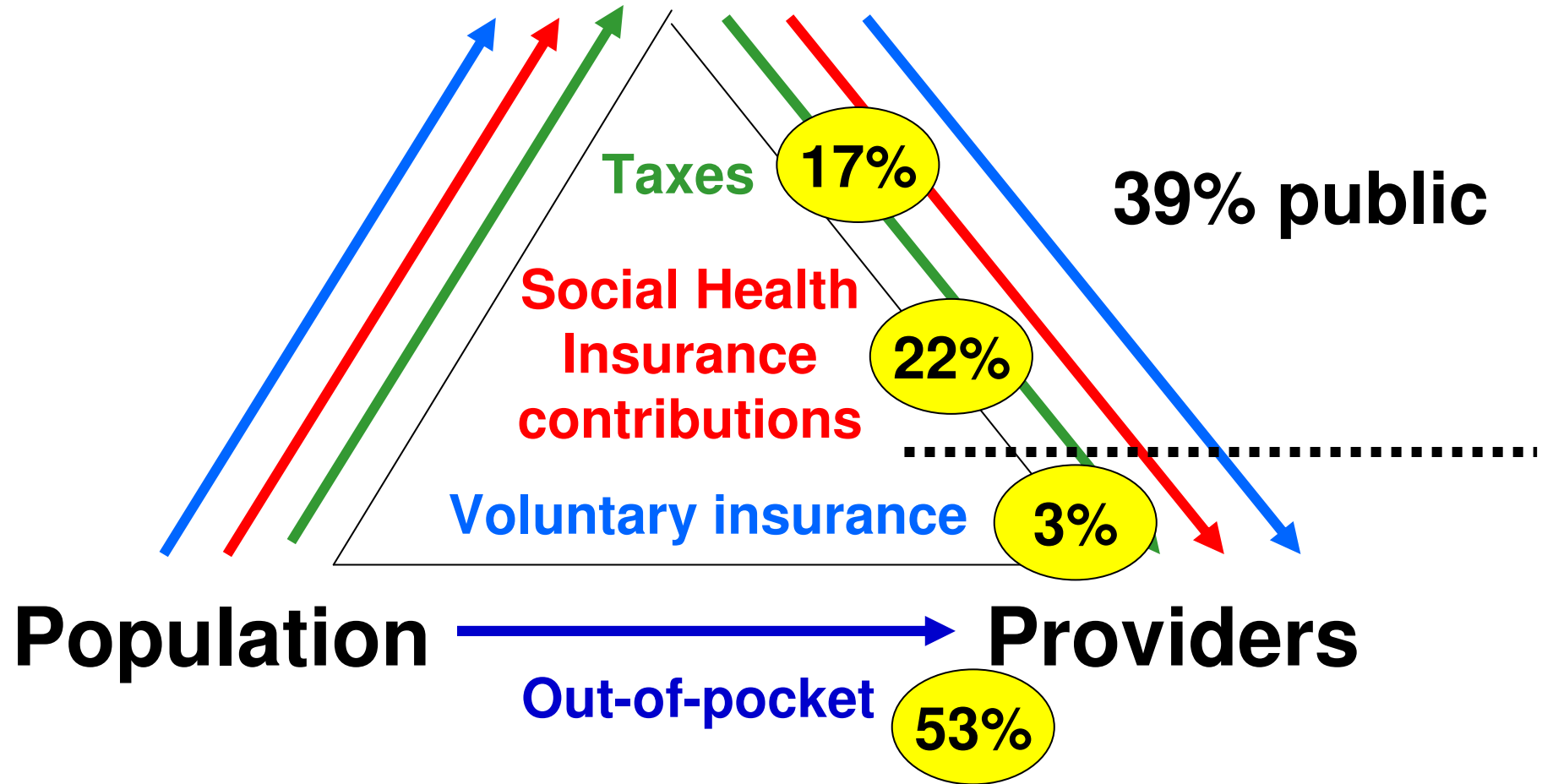
World-wide 2004 (*large US market!*)

# Third-party Payer



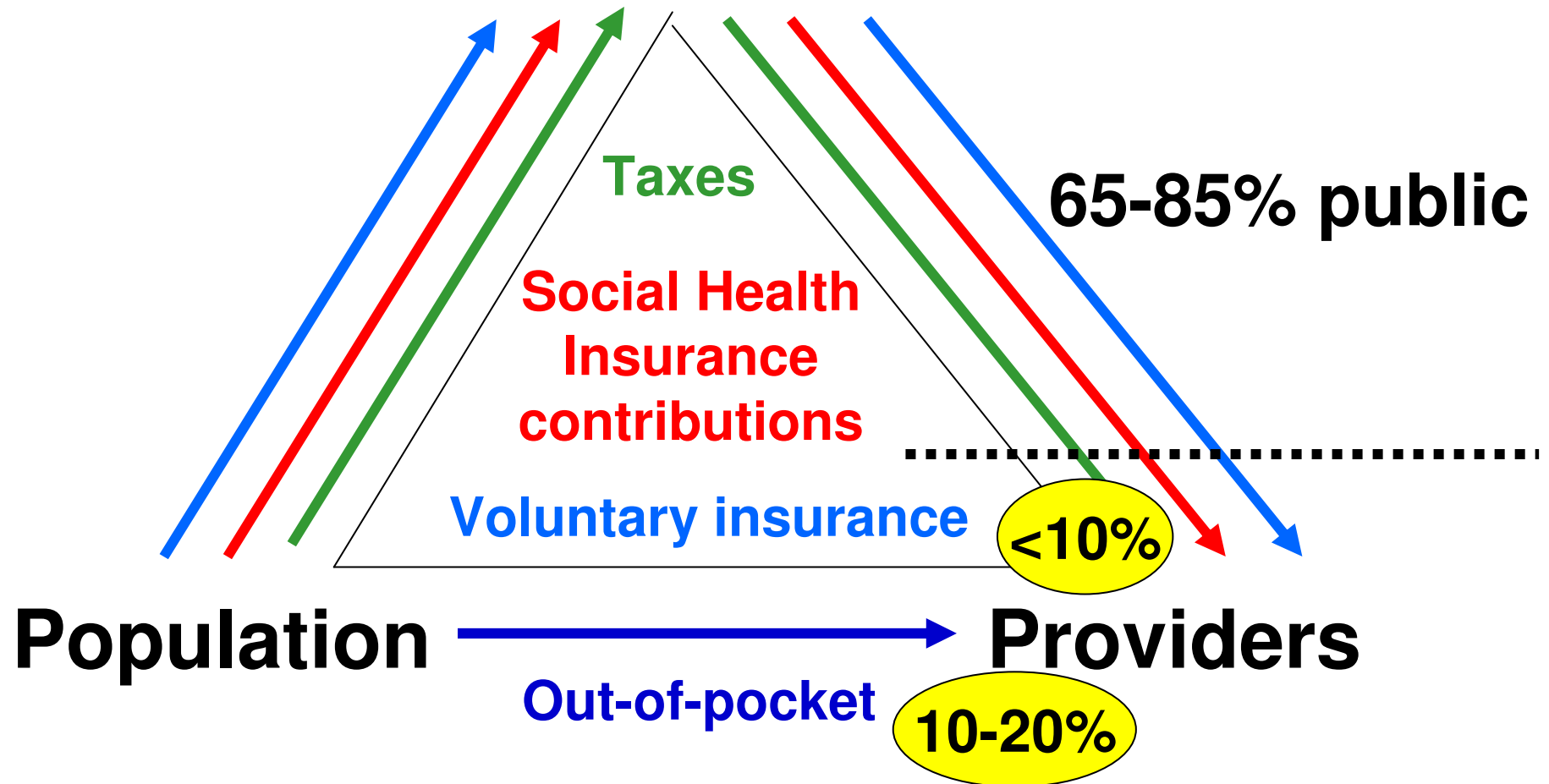
India 2005

# Third-party Payer



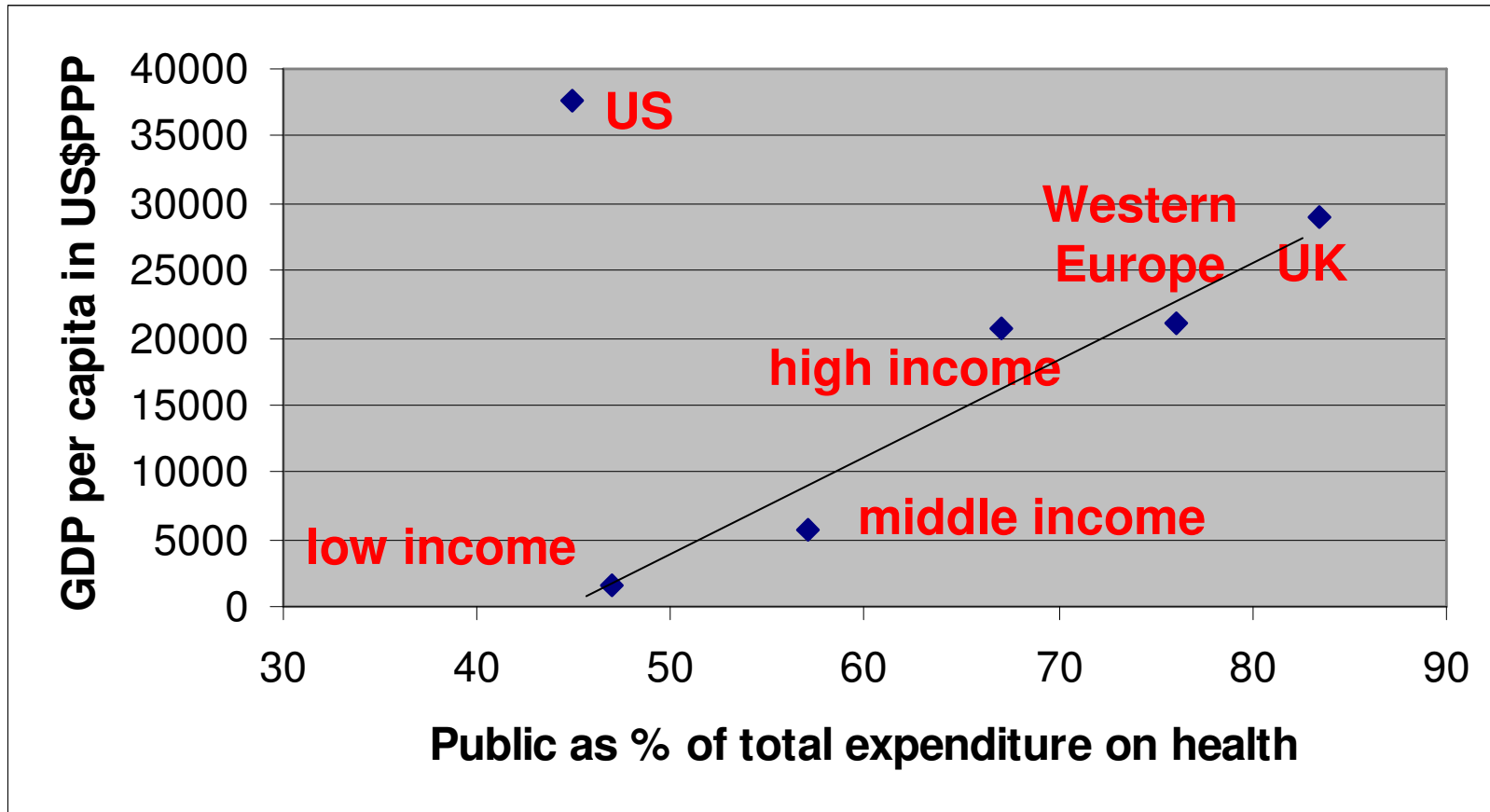
China 2005

# Third-party Payer



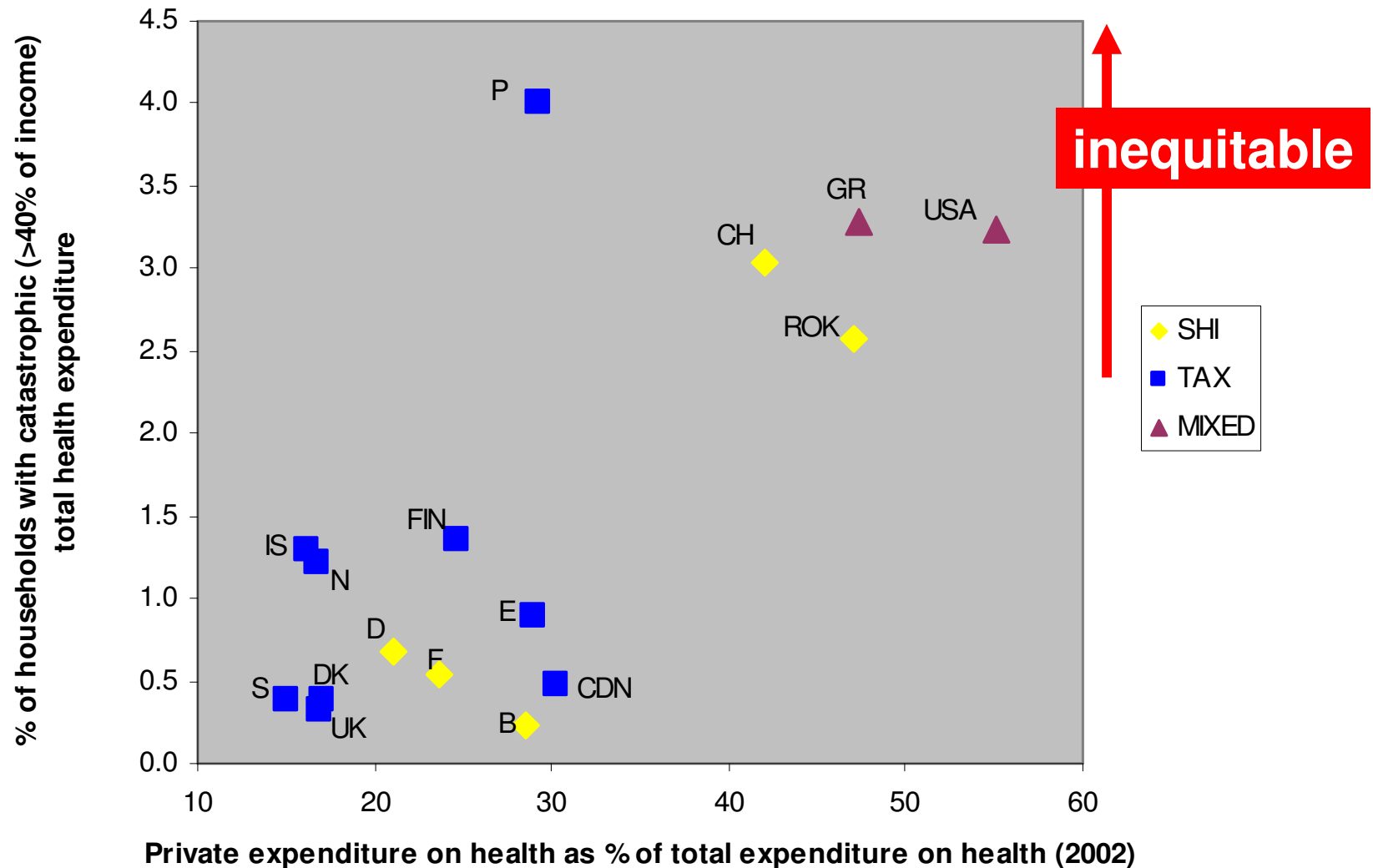
Western Europe

# GDP per capita and public expenditure on health, by country income group



Source: Schieber and Maeda 1997 and OECD 2004

# Correlation between private expenditure (as % of total health care expenditure) and the percentage of households with catastrophic health expenditure

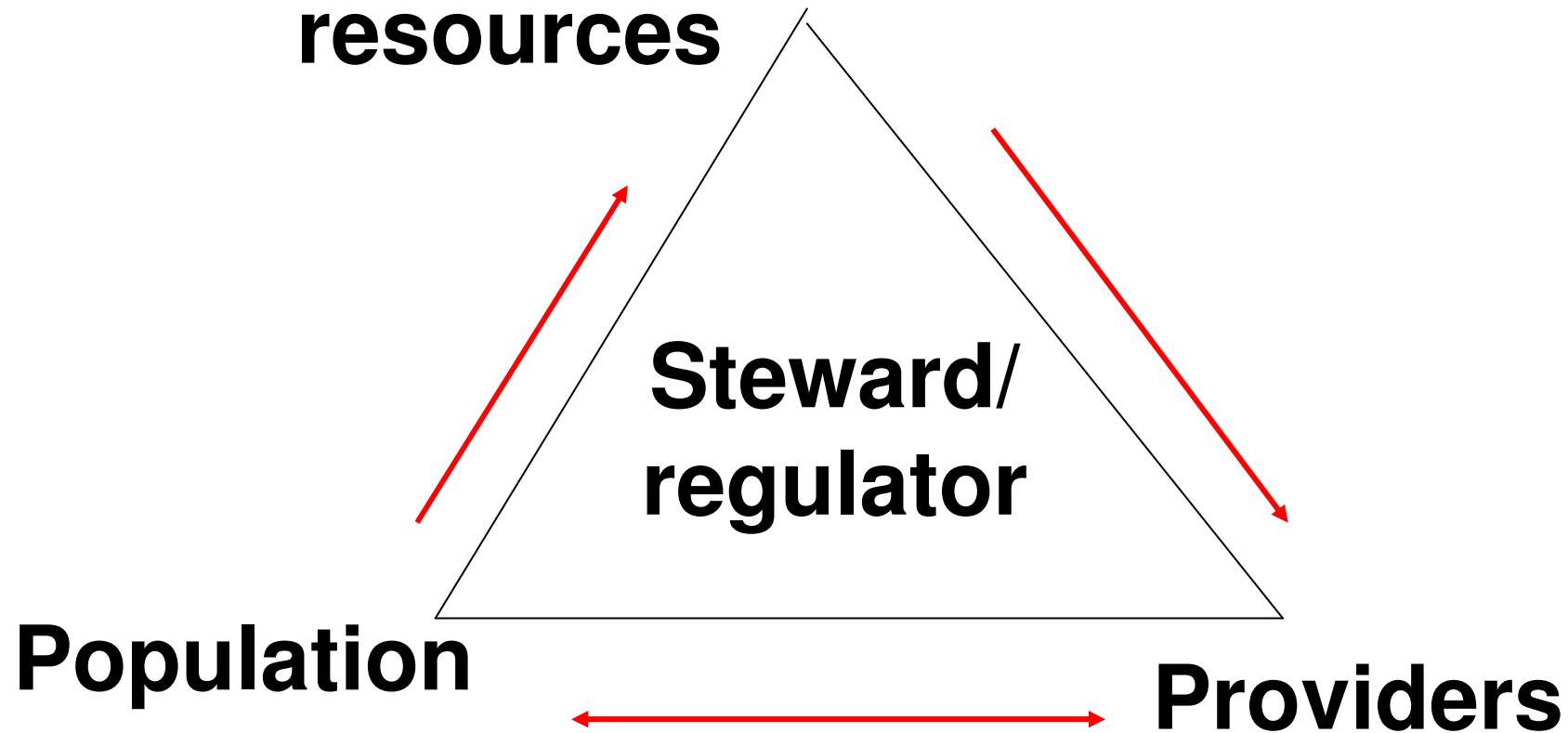


# Reform trends II

- development of clear role for public funding (taxes and/ or Social Health Insurance contributions)
- limited role for Voluntary Health Insurance
- attempt to limit Out-of-pocket payments (use it only to steer consumption)

## Resource pooling & allocation

Collector of → Third-party payer  
resources





# Pooling

# allocation

Dependent on risk,  
but independent of actual  
utilisation

**Contribution  
collector**

**Third-party  
payer**

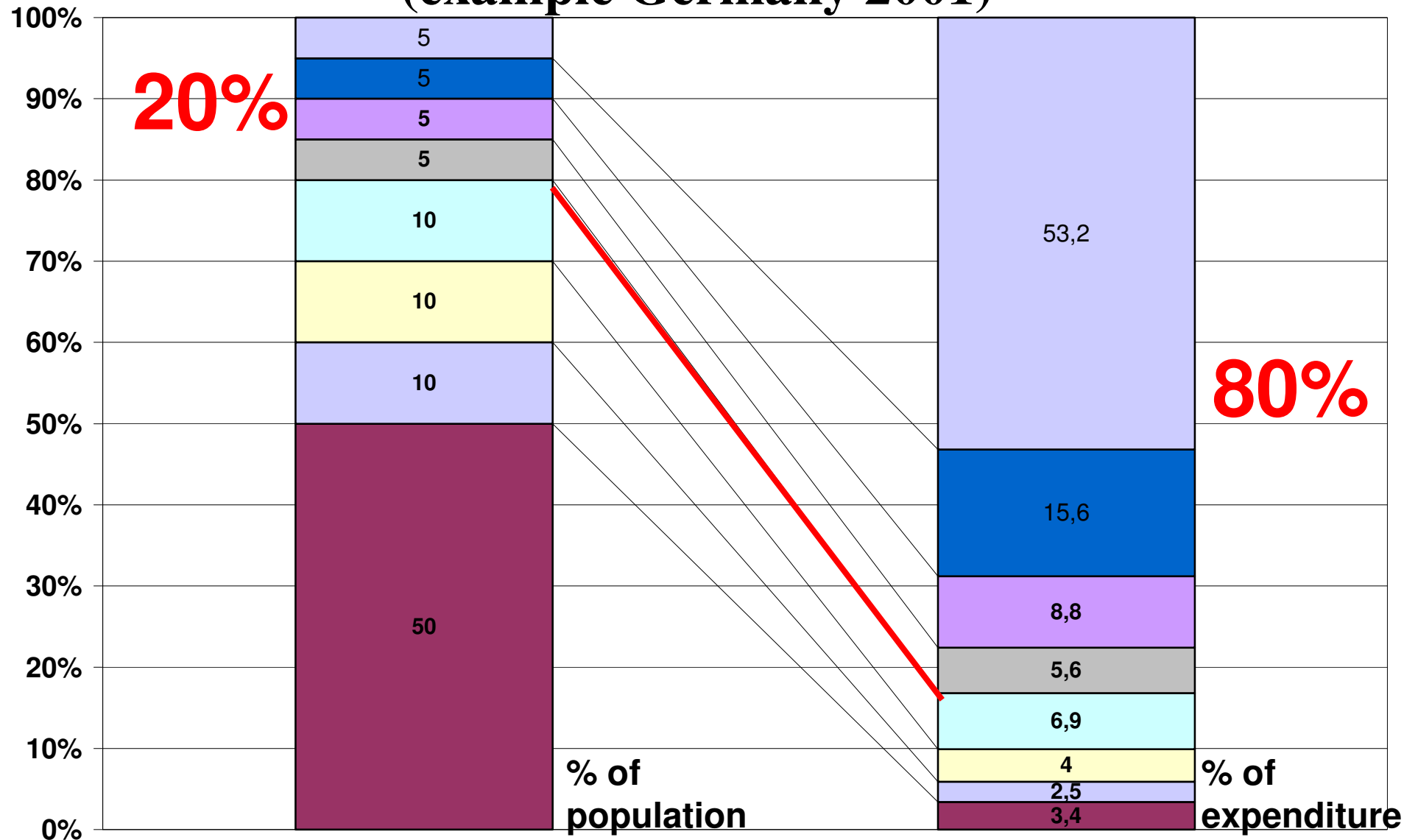
Independent of risk,  
need and utilisation,  
i.e. income-related or  
community-rated

Dependent on volume,  
appropriateness (service  
= need) and quality,  
steered by priorities and  
incentives

**Population**

**Providers**

# Expenditure is highly skewed: 5% of population account for >50% of expenditure (example Germany 2001)



# Reform trends III

- SHI: larger risk pools (country-wide instead of individual sickness funds)  
NHS: regionalisation often leads to smaller/fragmented risk pools
- -> development of allocation formulae

# Allocation of resources from pooling to purchasing organizations

- **Retrospective allocation** (e.g. in Belgium, Luxembourg and the Netherlands before reforms in 1990s)



- **Prospective allocation**
  - historical precedent (e.g. in *Portugal 84.5% of resources allocated to Regional Health Administrations are based on historical precedent/ subsidies to farmers' funds in Germany and Austria*)
  - political negotiations (e.g. *Greece uses a combination of historical precedent and political negotiations for the allocation to the regions*)
  - independent criteria (risk adjusters) of health care needs (capitation: price paid by the pooling organizations for each individual covered by purchasing organizations with the necessary health services)

# Allocation of resources from pooling to purchasing organizations

## Capitation methods

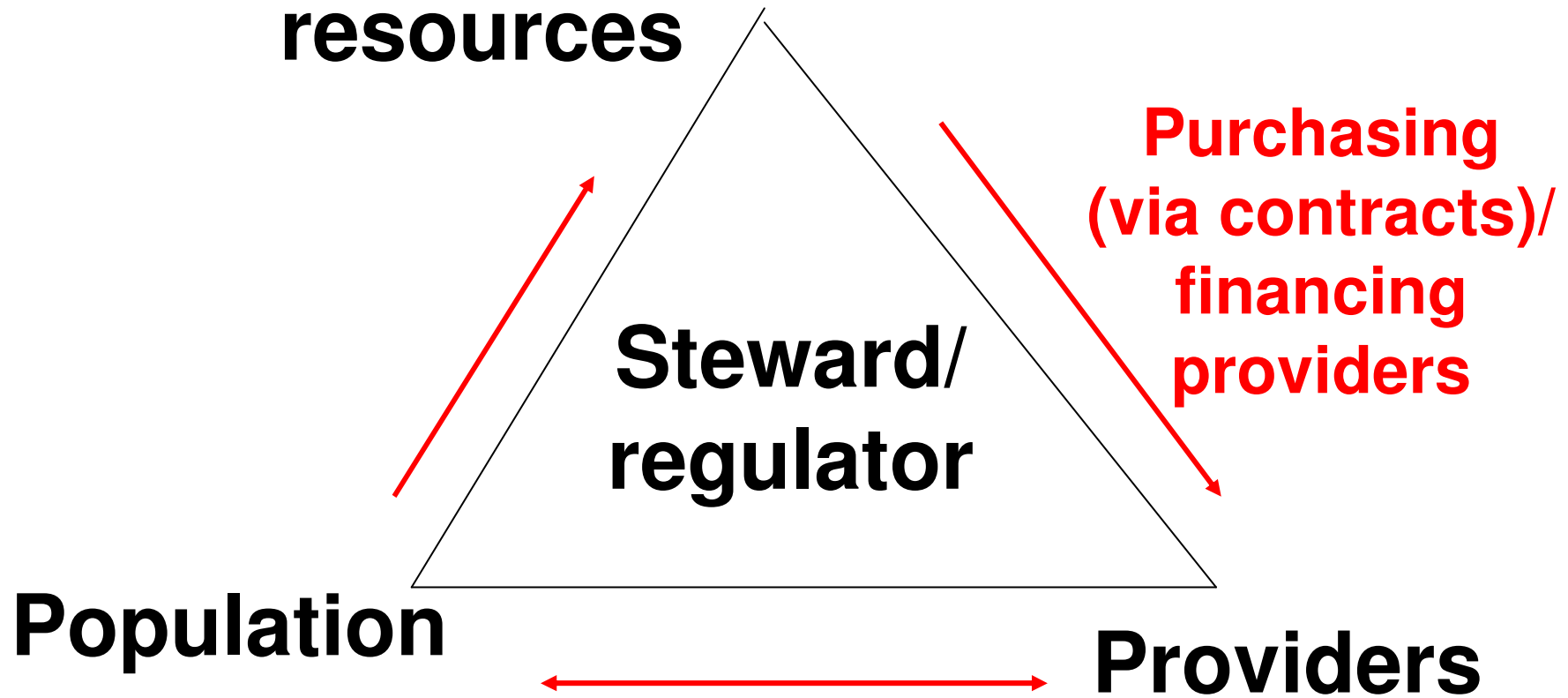
- Matrix approach
  - based on individual-level data
  - e.g. individual utilization of drugs
  - enables higher predictive value for the actual health expenditure
  - Problem: data is often not available
- Index approach
  - based on aggregate data
  - e.g. urbanisation of regions
  - Most commonly used

## Risk adjusters in the capitation formulas for resource allocation (SHI systems)

| Country                     | Year of implementation       | Risk-adjusters   |
|-----------------------------|------------------------------|--|
| Austria                     | None                         |  |
| Belgium                     | 1995<br>2006                 | -Age, sex, social insurance status, employment status, mortality, urbanization, income<br>-Age, sex, social insurance status, employment status, mortality urbanization, income, diagnostic and pharmaceutical cost groups               |
| France                      | None                         |  |
| Germany                     | 1994/1995<br>2002            | -Age, sex, disability pension status<br>-Age, sex, disability pension status, participation in disease management program  |
| Japan                       | None                         |  |
| Korea                       | None                         |  |
| Luxembourg                  | None                         |  |
| Netherlands                 | 1993<br>1996<br>1999<br>2002 | -Age, sex<br>-Age, sex, region, disability status<br>-Age, sex, social security/ employment status, region of residence<br>-Age, sex, social security/ employment status, region of residence, diagnostic and pharmaceutical cost groups |
| Switzerland (within canton) | 1994                         | -Age, sex  |

Sources: adapted from Busse et al. (2004) and updated with data from Risk Adjustment Network (HAN)

**Collector of resources** → **Third-party payer**



# Reform trends IV

- NHS: development of purchasers through purchaser/provider split -> purchasers = regions, health authorities, primary care trusts ... providers = autonomous institutions
- SHI: transformation of sickness funds from payers to active purchasers



# The growing role of the purchaser

- 1970s and even the 1980s: role of the purchaser = limited to a passive financial intermediary
- 1980s: several countries tried to integrate market mechanisms -> to increase quality and efficiency of the provided services
- 1990s and 2000s: purchasing organizations increasingly gain more autonomy in management and planning
- Active purchasing can allow contracting as well as care management of purchasing organizations e.g. purchasing disease management programs

# Tentative lessons from high-income for low- and middle-income countries

- 1. Facilitate steady economic growth*
- 2. Initiate pilots for health insurance schemes*
- 3. Foster ability to administrate*
- 4. Ensure political commitment to expand population coverage*
- 5. Combine expansion of population coverage with risk-pooling*
- 6. Ensure evaluation of covered/provided goods and services at each stage*

Content based on Study commissioned by the  
World Bank:

Busse, R., Schreyögg, J. and Gericke, C. (2007),  
Analyzing Changes in Health Financing  
Arrangements in High-Income Countries – A  
Comprehensive Framework Approach. Health,  
Nutrition and Population Discussion Paper.  
Washington, DC: World Bank (free www download)  
Short version as chapter 9 in: „Health Financing  
Revisited“, Washington: The World Bank.

Downloadable at:

**<http://mig.tu-berlin.de>**